Forecast Operating Revenues and Expenses (FY 21/22)

		Fund 10					Spec Dist						
PVRPD	Aquatics	Sports	Camps and Classes	Senior Services	Rec Admin, Mktg, Special Events	Recreation Subtotal	District Wide	Parks	PVRPD Admin	Grants	Fund 10 Total	Assessment District	Total
Revenue	\$140,732	\$161,590	\$88,204	\$37,600	\$40,045	\$468,171	\$7,460,645	\$346,333	\$37,955	\$18,000	\$8,331,104	\$1,209,804	\$9,540,908
Operating Expense Personnel Services & Supplies Total Over/Under	\$312,658 \$19,191 \$331,849 (\$191,117)	\$140,506 \$26,446 \$166,952 (\$5,362)	\$42,584 \$65,412 \$107,996 (\$19,792)	\$129,395 \$32,350 \$161,745 (\$124,145)	\$262,357 \$104,856 \$367,213 (\$327,168)	\$887,500 \$248,255 \$1,135,755 (\$667,584)	\$0 \$223,760 \$223,760 \$7,236,885	\$1,970,615 \$1,695,345 \$3,665,960 (\$3,319,627)	\$1,894,806 \$1,340,033 \$3,234,839 (\$3,196,884)	\$35,479 \$7,245 \$42,724 (\$24,724)	\$4,788,400 \$3,514,638 \$8,303,038 \$28,066	\$30,809 \$1,118,687 \$1,149,496 \$60,308	\$4,819,209 \$4,633,325 \$9,452,534 \$88,374
Direct Cost Recovery Rate	42%	97%	82%	23%	11%	41%		l					

Revenue Allocation

Operating Revenue Overview	Total	Share
Generated Revenue (e.g. fees, rates, charges)	\$852,459	9%
Assessment District	\$1,209,804	13%
All Other Revenue	\$7,478,645	78%
Total Revenue	\$9,540,908	100%

Share of Total Operating Expenses Paid from Generated Revenue (e.g., fees, rates, charges)

Cost Recovery - Generated Revenue	Total
Generated Revenue (e.g. fees, rates)	\$852,459
Total Operating Expenses	\$9,452,534
Cost Recovery - Generated Revenue	9%

^{*} Source: FY 21/22 Adopted Budget.

Recreation Cost Recovery Overview - Direct Costs Only

PVRPD	Aquatics	Sports	Camps and Classes	Senior Services	Rec Admin, Mktg, Special Events	Recreation Subtotal
Revenue	\$140,732	\$161,590	\$88,204	\$37,600	\$40,045	\$468,171
Operating Expense Personnel Services & Supplies Total Over/Under	\$312,658 \$19,191 \$331,849 (\$191,117)	\$140,506 \$26,446 \$166,952 (\$5,362)	\$42,584 \$65,412 \$107,996 (\$19,792)	\$129,395 \$32,350 \$161,745 (\$124,145)	\$262,357 \$104,856 \$367,213 (\$327,168)	\$887,500 \$248,255 \$1,135,755 (\$667,584)
Direct Cost Recovery Rate	42%	97%	82%	23%	11%	41%

^{*} Source: FY 21/22 Adopted Budget.

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Allocation of Recreation Department Administration

Description	Total
Rec Admin, Mktg, Special Events	\$367,213

Rec Admin, Mktg, Special Events	Share	Total
Recreation Administration & Marketing	85%	\$312,131
Special Events	15%	\$55,082
Total	100%	\$367,213

Description	Allocation Method
Allocation Methodologies for Recreation	Allocate Uniformly
Administration & Marketing	Among Divisions

Allocation Metrics

Division	Allocation Share
Aquatics	20%
Sports	20%
Camps and Classes	20%
Senior Services	20%
Special Events	20%
Total Revenue	100%

Allocation of Recreation Department Administration

Description	Allocation
Aquatics	\$62,426
Sports	\$62,426
Camps and Classes	\$62,426
Senior Services	\$62,426
Special Events	\$62,426
Total Allocation	\$312,131

Recreation Cost Recovery Overview - With Allocation of Recreation Administration & Marketing

PVRPD	Aquatics	Sports	Camps and Classes	Senior Services	Special Events	Recreation Admin & Mktg	Recreation Subtotal
Revenue	\$140,732	\$161,590	\$88,204	\$37,600	\$40,045	\$0	\$468,171
Operating Expense Personnel Services & Supplies Subtotal	\$312,658 \$19,191 \$331,849	\$140,506 \$26,446 \$166,952	\$42,584 \$65,412 \$107,996	\$129,395 \$32,350 \$161,745	\$39,354 \$15,728 \$55,082	\$223,003 \$89,128 \$312,131	\$887,500 \$248,255 \$1,135,755
Adjustment for Allocation of Rec Admin & Marketing Rec Admin & Mktg Direct Svcs	\$62,426	\$62,426	\$62,426	\$62,426	\$62,426	(\$312,131)	(\$312,131) \$312,131
Costs	\$394,275	\$229,378	\$170,422	\$224,171	\$117,508	\$0	\$1,135,755
Over/Under	(\$253,543)	(\$67,788)	(\$82,218)	(\$186,571)	(\$77,463)	\$0	(\$667,584)
Cost Recovery Rate with Rec Admin	36%	70%	52%	17%	34%		41%

^{*} Source: FY 21/22 Adopted Budget.

Italicized amounts segregated for purposes of this analysis only. For District budgeting purposes amounts are combined.

Pleasant Valley Recreation & Park District Cost of Service Analysis and Cost Recovery Overview

Allocation of PVRPD Administration

Description	Total
PVRPD Admin	\$3,234,839

	Allocation
Description	Method
Allocation Methodologies for PVRPD Admin	Allocate Based on
	Support Provided

Allocation Metrics

	Allocation
Division	Share
Recreation	33%
Parks	67%
Total Revenue	100%

Allocation of Recreation Department Administration

Description	Allocation
Recreation	\$1,078,280
Parks	\$2,156,559
Total Allocation	\$3,234,839

Worksheet 5

Recreation Cost Recovery Overview - With Allocation of Recreation Administration & Marketing & Allocation of PVRPD Administration **ALLOCATION METHOD - Allocate Based on Support Provided**

PVRPD	Aquatics	Sports	Camps and Classes	Senior Services	Special Events	Recreation Admin & Mktg	Recreation Subtotal
Revenue	\$140,732	\$161,590	\$88,204	\$37,600	\$40,045	\$0	\$468,171
Operating Expense Personnel Services & Supplies Subtotal	\$312,658 \$19,191 \$331,849	\$140,506 \$26,446 \$166,952	\$42,584 \$65,412 \$107,996	\$129,395 \$32,350 \$161,745	\$39,354 \$15,728 \$55,082	\$223,003 \$89,128 \$312,131	\$887,500 \$248,255 \$1,135,755
Adjustment for Allocation of Rec Admin & Marketing Rec Admin & Mktg Direct Svcs	\$62,426	\$62,426	\$62,426	\$62,426	\$62,426	(\$312,131)	(\$312,131) \$312,131
Adjustment for Allocation of PVRPD Administration	\$215,656	\$215,656	\$215,656	\$215,656	\$215,656		\$1,078,280
Costs	\$609,931	\$445,034	\$386,078	\$439,827	\$333,164	\$0	\$2,214,035
Over/Under	(\$469,199)	(\$283,444)	(\$297,874)	(\$402,227)	(\$293,119)	\$0	(\$1,745,864)
Cost Recovery Rate with Rec Admin	23%	36%	23%	9%	12%		21%
Cost Recovery Rate with Rec Admin	0%	0%	0%	0%	0%		0%

Recreation Departmental Administration Rate

Description	Total	Notes
Direct Costs for OH Calculation	\$823,624	
Indirect Costs for OH Calculation	\$312,131	
Departmental Administration Rate	38%	

^{*} Source: FY 21/22 Adopted Budget.

Italicized amounts segregated for purposes of this analysis only. For District budgeting purposes amounts are combined.

Recreation Current Cost Recovery Overview - With Allocation of Recreation Administration & Marketing & Allocation of PVRPD Administration **ALLOCATION METHOD - Allocate Based on Support Provided**

PVRPD	Aquatics	Sports	Camps and Classes	Senior Services	Special Events	Recreation Admin & Mktg	Recreation Subtotal	Note
Current Revenue	\$140,732	\$161,590	\$88,204	\$37,600	\$40,045	\$0	\$468,171	
Operating Expense Personnel	\$312,658	\$140,506	\$42,584	\$129,395	\$39,354	\$223,003	\$887,500	
Services & Supplies Subtotal	\$19,191 \$331,849	\$26,446 \$166,952	\$65,412 \$107,996	\$32,350 \$161,745	\$15,728 \$55,082	\$89,128 \$312,131	\$248,255 \$1,135,755	
Adjustment for Allocation of Rec Admin & Marketing Rec Admin & Mktg Direct Svcs	\$62,426	\$62,426	\$62,426	\$62,426	\$62,426	(\$312,131)	(\$312,131) \$312,131	
Adjustment for Allocation of PVRPD Administration	\$215,656	\$215,656	\$215,656	\$215,656	\$215,656		\$1,078,280	
Costs	\$609,931	\$445,034	\$386,078	\$439,827	\$333,164	\$0	\$2,214,035	
Over/Under	(\$469,199)	(\$283,444)	(\$297,874)	(\$402,227)	(\$293,119)	\$0	(\$1,745,864)	
Current Cost Recovery Rate	23%	36%	23%	9%	12%		21%	

Recreation Proposed Cost Recovery Overview - With Allocation of Recreation Administration & Marketing & Allocation of PVRPD Administration **ALLOCATION METHOD - Allocate Based on Support Provided**

PVRPD	Aquatics	Sports	Camps and Classes	Senior Services	Special Events	Recreation Admin & Mktg	Recreation Subtotal	Note
Current Revenue New Revenue Subtotal	\$140,732 \$42,247 \$182,979	\$161,590 \$16,424 \$178,014	\$88,204 \$27,619 \$115,823	\$37,600 \$28,374 \$65,974	<i>\$40,045</i> <i>\$9,930</i> \$49,975	\$0 \$0 \$0	\$468,171 \$124,594 \$592,765	
Operating Expense Personnel Services & Supplies Subtotal	\$312,658 \$19,191 \$331,849	\$140,506 \$26,446 \$166,952	\$42,584 \$65,412 \$107,996	\$129,395 \$32,350 \$161,745	\$39,354 \$15,728 <i>\$55,082</i>	\$223,003 \$89,128 \$312,131	\$887,500 \$248,255 \$1,135,755	
Adjustment for Allocation of Rec Admin & Marketing Rec Admin & Mktg Direct Svcs	\$62,426	\$62,426	\$62,426	\$62,426	\$62,426	(\$312,131)	(\$312,131) \$312,131	
Adjustment for Allocation of PVRPD Administration Costs	\$215,656 \$609,931	\$215,656 \$445,034	\$215,656 \$386,078	\$215,656 \$439,827	\$215,656 \$333,164	\$0	\$1,078,280 \$2,214,035	
Over/Under	(\$469,199)	(\$283,444)	(\$297,874)			·	(\$1,745,864)	
Adjusted Cost Recovery Rate Target Cost Recovery Rate	30% 30%	40% 40%	30% 30%		15% 15%		27%	[a]

[[]a] Target cost recovery for special events is 10% for internal special events and 100% for external special events. Amount shown is estimate.

Allocation of Parks Maintenance Costs

Description	Total	Note
Parks	\$3,665,960	Worksheet 1
Share of PVRPD Admin	\$2,156,559	\$2,156,559
Total	\$5,822,519	\$2,156,559

		Share of Total	Share of Total		
Parks I	Maintenance Intensity Legend	Costs %	Costs \$	Total Acres	Cost Per Acre
Light	Neighborhood Park / Light Maintenance	6%	\$323,473	32	\$10,109
Mid	Neighborhood Park / 2-3 times per week Maintenance	11%	\$646,947	26	\$24,787
High	Community Park / Daily Maintenance	83%	\$4,852,099	198	\$24,518
Total		100%	\$5,822,519	256	\$22,744

		Maintenance	Primary Reserved Use	Cost Based on	
Facility Description	Acres	Intensity	Location	Acreage	Note
Arneill Ranch Park	5.00	High	Eccation		Community Park - Daily
Camarillo Grove Park	24.50	High			Community Park - Daily
Charter Oak Park	5.70	Mid		\$141,287	Neighborhood Park - 2-3 times Per Week
Dos Caminos Park	4.40	Mid		\$109,064	Neighborhood Park - 2-3 times Per Week
Las Posas Equestrian Park	2.00	Light		\$20,217	Neighborhood Park - Light
Freedom Park	33.90	High	Yes	\$831,158	Community Park - Daily
Foothill Park	2.30	Light		\$23,250	Neighborhood Park - Light
Lokker Park	7.00	Mid		\$173,511	Neighborhood Park - 2-3 times Per Week
Mel Vincent Park	5.00	High		\$122,590	Neighborhood Park - Daily
Nancy Bush Park	3.40	High		\$83,361	Neighborhood Park - Daily
Springville Park	5.00	High		\$122,590	Community Park / Dog Park
Valle Lindo Park	10.00	High		\$245,179	Neighborhood Park - Daily
Community Center	12.90	High		\$316,281	Community Park - Daily
Carmenita Park	1.00	Light		\$10,109	Neighborhood Park - Light
Laurelwood Park	1.50	Light		\$15,163	Neighborhood Park - Light
Adolfo Park	2.70	Light		\$27,293	Neighborhood Park - Light
Birchview Park	0.70	Light		\$7,076	Neighborhood Park - Light
Bob Kildee Community Park	11.00	High	Yes	\$269,697	Community Park - Daily
Aquatic Center	2.00	High		\$49,036	Facilities - Daily
Calleguas Creek Park	3.30	Light		\$33,358	Neighborhood Park - Light
Encanto Park	3.00	Light		\$30,326	Neighborhood Park - Light
Heritage Park	9.00	Mid		\$223,085	Neighborhood Park - 2-3 times Per Week
Mission Oaks Park	20.20	High	Yes	\$495,262	Community Park - Daily
Pitts Ranch Park	10.00	High		\$245,179	Community Park - Daily
Pleasant Valley Fields	55.00	High	Yes	\$1,348,486	Community Park - Daily
Quito Park	5.00	Light		\$50,543	Neighborhood Park - Light
Trailside Park	0.50	Light		\$5,054	Neighborhood Park - Light
Woodcreek Park	5.00	Light		\$50,543	Neighborhood Park - Light
Woodside Park	5.00	Light		\$50,543	Neighborhood Park - Light
Total	256.00			\$5,822,519	
					<u>. </u>

Total Parks Expenses	\$5,822,519
Parks Expenses Per Acre	\$22,744

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Cost Allocation Primary Reserved Areas and All Other Areas

Description	Annual Cost	Share of Cost
Primary Reserved Use Locations	\$2,944,604	51%
All Other Areas	\$2,877,915	49%
Total	\$5,822,519	100%

Share of Primary Rental Areas and Exclusive Use Areas Dedicated to Exclusive Use

Description	Total
Reserved Use Share of Total Usable Hours	29%

Cost Allocation for Primary Rental and Exclusive Use Areas

		Cost Based on
Description	Annual Cost	Location Type
Reserved Use	\$860,910	29%
All Other Uses	\$2,083,694	71%
Total	\$2,944,604	100%

Cost Recovery Overview for Primary Reserved Field Areas

	Cost Based on
Description	Acreage
Contributions & Rental/Use Fees	\$95,134
Costs	\$860,910
Cost Recovery	11%
Over / (Under)	(\$765,776)

- [a] Source: Amenity list from District website.
- [b] Intensity classification aligns to district standard operating procedures for park maintenance and independent interviews with District Maintenance personnel. Intensity classification intended to serve as a reasonable estimate for purposes of this analysis.
- [c] Expenses come from District Budgeted expenses.

Allocation of Annual Labor Effort

	Parks Maintenance Intensity Legend	Weekly Hours of Effort Per Standard Operating Procedures	Share of Effort
Light	Neighborhood Park / Light Maintenance	20	6%
Mid	Neighborhood Park / 2-3 times per week Maintenance	40	11%
High	Community Park / Daily Maintenance	300	83%
Total		360	100%

[[]a] Source is district file labeled "SOP Times". Amount rounded.

\$9,540,908

\$9,723,385

Cost Recovery Detail

Account	Description	Assumed Annual Inflation
Revenue		
5110	Tax Apport - Cur Year Secured	2.0%
5310	Interest Earnings	1.0%
5506	Park Patrol Citations	0.0%
5510	Contract Classes-Public Fees	0.0%
5511	Public Fees	0.0%
5520	Public Fees-Entry Fees	0.0%
5525	Vending Concessions	0.0%
5530	Rental	0.0%
5535	Cell Tower Revenue	0.0%
5540	Parking Fees	0.0%
5555	Activity Guide Revenue	0.0%
5558	Sponsorships/Donations	0.0%
5563	Staffing Cost Recovery	0.0%
5570	Contributions	0.0%
5575	Other Misc Revenue	0.0%
5585	Incentive Income	0.0%
5591	Surplus Carryover	0.0%
5600	Reimbursement - ROPS	0.0%
Revenue Fd 10		
5310	Interest Earnings	1.0%
5500	Assessment Revenue	3.0%
Revenue Fd 20 A	ssessment District	

Base Year	1 Year Forecast	2 Year Forecast	3 Year Forecast	ast 4 Year Forecast 5 Year F	
FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27
\$7,301,920	\$7,447,958	\$7,596,918	\$7,748,856	\$7,903,833	\$8,061,910
\$14,928	\$15,077	\$15,228	\$15,380	\$15,534	\$15,689
\$2,200	\$2,200	\$2,200	\$2,200	\$2,200	\$2,200
\$68,380	\$68,380	\$68,380	\$68,380	\$68,380	\$68,380
\$244,121	\$244,121	\$244,121	\$244,121	\$244,121	\$244,121
\$25,840	\$25,840	\$25,840	\$25,840	\$25,840	\$25,840
\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
\$261,412	\$261,412	\$261,412	\$261,412	\$261,412	\$261,412
\$91,704	\$91,704	\$91,704	\$91,704	\$91,704	\$91,704
\$7,012	\$7,012	\$7,012	\$7,012	\$7,012	\$7,012
\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
\$29,110	\$29,110	\$29,110	\$29,110	\$29,110	\$29,110
\$72,000	\$72,000	\$72,000	\$72,000	\$72,000	\$72,000
\$54,880	\$54,880	\$54,880	\$54,880	\$54,880	\$54,880
\$2,700	\$2,700	\$2,700	\$2,700	\$2,700	\$2,700
\$16,397	\$16,397	\$16,397	\$16,397	\$16,397	\$16,397
\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
\$8,331,104	\$8,477,292	\$8,626,402	\$8,778,492	\$8,933,623	\$9,091,855
\$238	\$240	\$243	\$245	\$248	\$250
\$1,209,566	\$1,245,853	\$1,283,229	\$1,321,725	\$1,361,377	\$1,402,219
\$1,209,804	\$1,246,093	\$1,283,471	\$1,321,971	\$1,361,625	\$1,402,469

Total Recurring Revenue

Account	Description	Assumed Annual Inflation
Expenses		
Personnel		
6100	Full Time Salaries	4.0%
6101	Overtime Salaries	4.0%
6105	Car Allowance	4.0%
6108	Cell Phone Allowance	4.0%
6110	Part-Time Salaries	4.0%
6120	Retirement	4.0%
6121	457 Pension	4.0%
6125	Deferred Compensation	4.0%
6130	Employee Insurance	4.0%
6140	Workers Compensation	4.0%
6150	Unemployment Insurance	4.0%
6160	Loan - Pension Obligation	
6170	PERS Unfunded Liability	4.0%
Personnel Fd 10		
61xx	Personnel Costs Fund 20	4.0%
Personnel Fd 20		
Total Recurring Po	ersonnel	
Total Recurring Po	ersonnel	

5 Year Forecast FY 26/27	4 Year Forecast FY 25/26	3 Year Forecast FY 24/25	2 Year Forecast FY 23/24	1 Year Forecast FY 22/23	Base Year FY 21/22
\$3,005,819	\$2,890,210	\$2,779,049	\$2,672,162	\$2,569,387	\$2,470,564
\$28,70	\$27,602	\$26,540	\$25,519	\$24,538	\$23,594
\$13,140	\$12,634	\$12,149	\$11,681	\$11,232	\$10,800
\$18,76	\$18,039	\$17,345	\$16,678	\$16,037	\$15,420
\$583,41	\$560,976	\$539,400	\$518,654	\$498,706	\$479,525
\$524,460	\$504,289	\$484,893	\$466,243	\$448,311	\$431,068
\$8,51	\$8,189	\$7,874	\$7,571	\$7,280	\$7,000
\$5,78	\$5,559	\$5,345	\$5,140	\$4,942	\$4,752
\$411,14	\$395,329	\$380,124	\$365,504	\$351,446	\$337,929
\$226,97	\$218,249	\$209,855	\$201,783	\$194,022	\$186,560
\$48,660	\$46,794	\$44,995	\$43,264	\$41,600	\$40,000
\$1	\$0	\$0	\$0	\$132,893	\$264,218
\$628,97	\$604,782	\$581,521	\$559,155	\$537,649	\$516,970
\$5,504,359	\$5,292,653	\$5,089,089	\$4,893,355	\$4,838,042	\$4,788,400
\$37,48	\$36,042	\$34,656	\$33,323	\$32,041	\$30,809
\$37,48	\$36,042	\$34,656	\$33,323	\$32,041	\$30,809
\$5,541,843	\$5,328,695	\$5,123,745	\$4,926,678	\$4,870,084	\$4,819,209

\$9,909,873

\$10,100,463

\$10,295,248

\$10,494,324

Cost Recovery Detail

Services and Supplies 6210 Telephone/Internet 4.0% 6220 Internet Services 4.0% 6230 I'l Infastructure 4.0% 6240 Computer Hardware/Software 4.0% 6310 Pool Chemicals 4.0% 6320 Janitorial Supplies 4.0% 6321 COVID - Supplies 4.0% 6330 Kitchen Supplies 4.0% 6340 Food Supplies 4.0% 6350 Water Maint & Service 4.0% 6350 Laundry/Wash Service 4.0% 6410 Insurance Liability 4.0% 6500 Equipment Maintenance 4.0% 6510 Fuel 4.0% 6520 Vehicle Maintenance 4.0% 6610 Building Repair 4.0% 6620 HVAC 4.0% 6610 Brayground Maintenance 4.0% 6710 Grounds Maintenance 4.0% 6710 Grounds Maintenance 4.0% 6710 </th <th></th> <th></th> <th>Assumed Annual</th>			Assumed Annual
6210 Telephone/Internet 4.0% 6220 Internet Services 4.0% 6230 IT Infastructure 4.0% 6240 Computer Hardware/Software 4.0% 6310 Pool Chemicals 4.0% 6320 Janitorial Supplies 4.0% 6321 COVID - Supplies 4.0% 6330 Kitchen Supplies 4.0% 6340 Food Supplies 4.0% 6350 Water Maint & Service 4.0% 6360 Laundry/Wash Service 4.0% 63610 Insurance Liability 4.0% 6500 Equipment Maintenance 4.0% 6510 Fuel 4.0% 6510 Fuel 4.0% 6520 Vehicle Maintenance 4.0% 6610 Building Repair 4.0% 6620 HVAC 4.0% 6630 Playground Maintenance 4.0% 6710 Grounds Maintenance 4.0% 6711 Grounds Maintenance 4.0%	Account	Description	Inflation
6220 Internet Services 4.0% 6230 IT Infastructure 4.0% 6240 Computer Hardware/Software 4.0% 6310 Pool Chemicals 4.0% 6320 Janitorial Supplies 4.0% 6321 COVID - Supplies 4.0% 6330 Kitchen Supplies 4.0% 6340 Food Supplies 4.0% 6350 Water Maint & Service 4.0% 6360 Laundry/Wash Service 4.0% 6410 Insurance Liability 4.0% 6500 Equipment Maintenance 4.0% 6510 Fuel 4.0% 6520 Vehicle Maintenance 4.0% 6610 Building Repair 4.0% 6620 HVAC 4.0% 6630 Playground Maintenance 4.0% 6705 Turf Removal 4.0% 6710 Grounds Maintenance 4.0% 6727 Fee Schedule / Other Prof Svcs 4.0% 6730 Contracted Pest Control <	Services and Sup	plies	
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\$16,397 \$17,053 \$17,735 \$18,444 \$19,182 \$19,94 \$2,520 \$2,621 \$2,726 \$2,835 \$2,948 \$3,06 \$79,346 \$82,520 \$85,821 \$89,253 \$92,824 \$96,53 \$500 \$550 \$550 \$541 \$562 \$585 \$60 \$14,435 \$15,012 \$15,613 \$16,237 \$16,887 \$17,56 \$13,709 \$14,257 \$14,828 \$15,421 \$16,038 \$16,67 \$12,700 \$13,208 \$13,736 \$14,286 \$14,857 \$15,45 \$2,490 \$2,590 \$2,693 \$2,693 \$2,801 \$2,913 \$3,02 \$14,123 \$14,688 \$15,75 \$15,866 \$16,522 \$17,18 \$47,732 \$49,641 \$51,627 \$53,692 \$55,840 \$58,07 \$545,454 \$567,272 \$589,963 \$613,562 \$638,104 \$663,62 \$1,137 \$1,182 \$1,230 \$1,279 \$1,330 \$1,38 \$2,640 \$2,746 \$2,855 \$2,970 \$3,088 \$3,21 \$4,150 \$4,316 \$4,489 \$4,688 \$7,143 \$7,429 \$7,72 \$1,300 \$1,00				\$96,986		\$104,900
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\$79,346 \$82,520 \$85,821 \$89,253 \$92,824 \$96,53 \$500 \$520 \$541 \$562 \$585 \$60 \$14,435 \$15,012 \$15,613 \$16,237 \$16,887 \$17,56 \$13,709 \$14,257 \$14,828 \$15,421 \$16,038 \$16,67 \$12,700 \$13,208 \$13,736 \$14,286 \$14,857 \$15,45 \$2,490 \$2,590 \$2,693 \$2,801 \$2,913 \$3,02 \$14,123 \$14,688 \$15,275 \$15,866 \$16,522 \$17,18 \$47,732 \$49,641 \$51,627 \$53,692 \$55,840 \$58,07 \$545,454 \$567,272 \$589,963 \$613,562 \$638,104 \$663,62 \$1,137 \$1,182 \$1,230 \$1,279 \$1,330 \$1,38 \$2,640 \$2,746 \$2,855 \$2,970 \$3,088 \$3,21 \$4,150 \$4,316 \$4,489 \$4,668 \$4,855 \$5,04 \$6,350 \$6,604		\$17,053			\$19,182	\$19,949
\$500 \$520 \$541 \$562 \$585 \$60 \$14,435 \$15,012 \$15,613 \$16,237 \$16,887 \$17,56 \$13,709 \$14,257 \$14,828 \$15,421 \$16,038 \$16,67 \$12,700 \$13,208 \$13,736 \$14,286 \$14,857 \$15,45 \$2,490 \$2,590 \$2,693 \$2,801 \$2,913 \$3,02 \$14,123 \$14,688 \$15,275 \$15,886 \$16,522 \$17,18 \$47,732 \$49,641 \$51,627 \$53,692 \$55,840 \$58,07 \$545,454 \$567,272 \$589,963 \$613,562 \$638,104 \$663,62 \$1,137 \$1,182 \$1,230 \$1,279 \$1,330 \$1,38 \$2,640 \$2,746 \$2,855 \$2,970 \$3,088 \$3,21 \$4,150 \$4,316 \$4,489 \$4,668 \$4,855 \$5,04 \$6,350 \$6,604 \$6,868 \$7,143 \$7,429 \$7,72 \$1,000 \$1,040 \$1,082 \$1,125 \$1,170 \$1,21 \$67,000 \$69,680 \$72,467 \$75,366 \$78,381 \$81,51 \$90,000 \$93,600 \$97,344 \$101,238 \$105,287 \$109,49 \$24,300 \$25,272 \$26,283 \$27,334 \$28,428 \$29,56 \$69,303 \$72,075 \$74,958 \$77,956 \$81,075 \$84,31						\$3,066
\$14,435 \$15,012 \$15,613 \$16,237 \$16,887 \$17,565 \$13,709 \$14,257 \$14,828 \$15,421 \$16,038 \$16,675 \$12,700 \$13,208 \$13,736 \$14,286 \$14,286 \$14,857 \$15,455 \$2,490 \$2,590 \$2,693 \$2,801 \$2,913 \$3,02 \$14,123 \$14,688 \$15,75 \$15,886 \$16,522 \$17,18 \$47,732 \$49,641 \$51,627 \$53,692 \$55,840 \$58,07 \$554,544 \$567,272 \$589,963 \$613,562 \$638,104 \$663,62 \$11,37 \$1,182 \$1,230 \$1,279 \$1,330 \$1,38 \$2,640 \$2,746 \$2,855 \$2,970 \$3,088 \$3,21 \$4,150 \$4,150 \$4,316 \$4,489 \$4,668 \$4,855 \$5,04 \$63,600 \$6,604 \$6,868 \$7,143 \$7,429 \$7,72 \$1,000 \$1,040 \$1,082 \$1,125 \$1,170 \$1,21 \$67,000 \$69,680 \$72,467 \$75,366 \$78,381 \$81,51 \$90,000 \$93,600 \$97,344 \$101,238 \$105,287 \$109,49 \$24,300 \$25,272 \$26,283 \$27,334 \$28,428 \$29,56 \$69,303 \$72,075 \$74,958 \$77,956 \$81,075 \$84,31 \$5,248 \$29,56	\$79,346	\$82,520	\$85,821	\$89,253	\$92,824	\$96,537
\$13,709 \$14,257 \$14,828 \$15,421 \$16,038 \$16,67 \$12,700 \$13,208 \$13,736 \$14,286 \$14,857 \$15,45 \$2,490 \$2,590 \$2,693 \$2,801 \$2,913 \$3,02 \$14,123 \$14,688 \$15,275 \$15,886 \$16,522 \$17,18 \$47,732 \$49,641 \$51,627 \$53,692 \$55,840 \$580,77 \$545,454 \$567,272 \$589,963 \$613,562 \$638,104 \$663,62 \$1,137 \$1,182 \$1,230 \$1,279 \$1,330 \$1,38 \$2,640 \$2,746 \$2,855 \$2,970 \$3,088 \$3,21 \$4,150 \$4,316 \$4,489 \$4,668 \$4,855 \$5,04 \$6,350 \$6,604 \$6,868 \$7,143 \$7,429 \$7,72 \$1,000 \$1,040 \$1,082 \$1,125 \$1,170 \$1,21 \$67,000 \$69,680 \$72,467 \$75,366 \$78,381 \$81,57 \$90,000 \$93,600 \$97,344 \$101,238 \$105,287 \$109,49 \$24,300 \$25,272 \$26,283 \$27,334 \$28,428 \$29,56 \$69,303 \$72,075 \$74,958 \$77,956 \$81,075 \$84,31		·	\$541	·		\$608
\$11,700 \$13,208 \$13,736 \$14,286 \$14,857 \$15,45 \$2,490 \$2,590 \$2,693 \$2,801 \$2,801 \$2,913 \$3,02 \$14,123 \$14,688 \$15,275 \$15,886 \$16,522 \$17,18 \$47,732 \$49,641 \$51,627 \$53,692 \$55,840 \$58,07 \$545,454 \$567,272 \$589,963 \$613,562 \$638,104 \$663,62 \$1,137 \$1,182 \$1,230 \$1,279 \$1,330 \$1,38 \$2,640 \$2,746 \$2,855 \$2,970 \$3,088 \$3,21 \$4,150 \$4,150 \$4,316 \$4,489 \$4,668 \$4,855 \$55,04 \$6,350 \$6,604 \$6,664 \$6,868 \$7,143 \$7,429 \$7,72 \$1,000 \$1,040 \$1,082 \$1,125 \$1,170 \$1,21 \$67,000 \$69,680 \$72,467 \$75,366 \$78,381 \$81,51 \$90,000 \$93,600 \$97,344 \$101,238 \$105,287 \$109,49 \$24,300 \$25,272 \$26,283 \$27,334 \$28,428 \$29,56 \$69,303 \$72,075 \$74,958 \$77,956 \$81,075 \$84,31 \$5,248 \$29,56	\$14,435	\$15,012	\$15,613	\$16,237	\$16,887	\$17,562
\$2,490 \$2,590 \$2,693 \$2,801 \$2,913 \$3,02 \$14,123 \$14,688 \$15,275 \$15,886 \$16,522 \$17,18 \$47,732 \$49,641 \$51,627 \$53,692 \$55,840 \$58,07 \$545,454 \$567,272 \$589,963 \$613,562 \$638,104 \$663,62 \$1,137 \$1,182 \$1,230 \$1,279 \$1,330 \$1,38 \$2,640 \$2,746 \$2,855 \$2,970 \$3,088 \$3,21 \$4,150 \$4,150 \$4,316 \$4,489 \$4,668 \$4,855 \$5,04 \$6,636 \$4,855 \$5,04 \$6,636 \$4,855 \$5,04 \$6,636 \$4,855 \$5,04 \$6,636 \$4,855 \$5,04 \$6,636 \$4,855 \$5,04 \$6,636 \$4,855 \$5,04 \$6,636 \$4,855 \$5,04 \$6,636 \$4,855 \$5,04 \$6,636 \$4,855 \$5,04 \$6,636 \$7,143 \$7,429 \$7,72 \$1,000 \$1,040 \$1,082 \$1,125 \$1,170 \$1,21 \$67,000 \$69,680 \$72,467 \$75,366 \$78,381 \$81,51 \$90,000 \$93,600 \$93,600 \$97,344 \$101,238 \$105,287 \$109,49 \$24,300 \$25,272 \$26,283 \$27,334 \$28,428 \$29,56 \$69,303 \$72,075 \$74,958 \$77,956 \$81,075 \$84,31 \$2,128 \$2,128 \$2,213 \$2,302 \$2,394 \$2,489 \$2,58						\$16,679
\$14,123 \$14,688 \$15,275 \$15,886 \$16,522 \$17,18 \$47,732 \$49,641 \$51,627 \$53,692 \$55,840 \$58,07 \$545,454 \$567,272 \$589,963 \$613,562 \$638,104 \$663,62 \$1,137 \$1,182 \$1,230 \$1,279 \$1,330 \$1,38 \$2,640 \$2,746 \$2,855 \$2,970 \$3,088 \$3,21 \$4,150 \$4,316 \$4,489 \$4,668 \$4,855 \$5,04 \$6,350 \$6,604 \$6,868 \$7,143 \$7,429 \$7,72 \$1,000 \$1,040 \$1,082 \$1,125 \$1,170 \$1,21 \$67,000 \$69,680 \$72,467 \$75,366 \$78,381 \$81,51 \$90,000 \$93,600 \$97,344 \$101,238 \$105,287 \$109,49 \$24,300 \$25,272 \$26,283 \$27,334 \$28,428 \$29,56 \$69,303 \$72,075 \$74,958 \$77,956 \$81,075 \$84,31 \$2,128 \$2,213 \$2,302 \$2,394 \$2,489 \$2,58	\$12,700	\$13,208	\$13,736	\$14,286	\$14,857	\$15,451
\$47,732 \$49,641 \$51,627 \$53,692 \$55,840 \$58,07 \$545,454 \$567,272 \$589,963 \$613,562 \$638,104 \$663,62 \$1,137 \$1,182 \$1,230 \$1,279 \$1,330 \$1,38 \$2,640 \$2,746 \$2,855 \$2,970 \$3,088 \$3,21 \$4,150 \$4,316 \$4,489 \$4,668 \$4,855 \$5,04 \$6,350 \$6,604 \$6,868 \$7,143 \$7,429 \$7,72 \$1,000 \$1,040 \$1,082 \$1,125 \$1,170 \$1,21 \$67,000 \$69,680 \$72,467 \$75,366 \$78,381 \$81,51 \$90,000 \$93,600 \$97,344 \$101,238 \$105,287 \$109,49 \$24,300 \$25,272 \$26,283 \$27,334 \$28,428 \$29,56 \$69,303 \$72,075 \$74,958 \$77,956 \$81,075 \$84,31 \$2,128 \$2,213 \$2,302 \$2,394 \$2,489 \$2,58	\$2,490	\$2,590	\$2,693	\$2,801	\$2,913	\$3,029
\$545,454 \$567,272 \$589,963 \$613,562 \$638,104 \$663,62 \$1,137 \$1,182 \$1,230 \$1,279 \$1,330 \$1,38 \$2,640 \$2,746 \$2,855 \$2,970 \$3,088 \$3,21 \$4,150 \$4,316 \$4,489 \$4,668 \$4,855 \$5,04 \$6,350 \$6,604 \$6,868 \$7,143 \$7,429 \$7,72 \$1,000 \$1,040 \$1,082 \$1,125 \$1,170 \$1,21 \$67,000 \$69,680 \$72,467 \$75,366 \$78,381 \$81,51 \$90,000 \$93,600 \$97,344 \$101,238 \$105,287 \$109,49 \$24,300 \$25,272 \$26,283 \$27,334 \$28,428 \$29,56 \$69,303 \$72,075 \$74,958 \$77,956 \$81,075 \$84,31 \$2,58	\$14,123	\$14,688	\$15,275	\$15,886	\$16,522	\$17,183
\$1,137 \$1,182 \$1,230 \$1,279 \$1,330 \$1,38 \$2,640 \$2,746 \$2,855 \$2,970 \$3,088 \$3,21 \$4,150 \$4,316 \$4,489 \$4,668 \$4,855 \$5,04 \$6,350 \$6,604 \$6,868 \$7,143 \$7,429 \$7,72 \$1,000 \$1,040 \$1,082 \$1,125 \$1,170 \$1,21 \$67,000 \$69,680 \$72,467 \$75,366 \$78,381 \$81,51 \$90,000 \$93,600 \$97,344 \$101,238 \$105,287 \$109,49 \$24,300 \$25,272 \$26,283 \$27,334 \$28,428 \$29,56 \$69,303 \$72,075 \$74,958 \$77,956 \$81,075 \$84,31 \$2,128 \$2,213 \$2,302 \$2,394 \$2,489 \$2,58	\$47,732		\$51,627	\$53,692	\$55,840	\$58,073
\$2,640 \$2,746 \$2,855 \$2,970 \$3,088 \$3,21 \$4,150 \$4,316 \$4,489 \$4,668 \$4,855 \$5,04 \$6,350 \$6,604 \$6,868 \$7,143 \$7,429 \$7,72 \$1,000 \$1,040 \$1,082 \$1,125 \$1,170 \$1,21 \$67,000 \$69,680 \$72,467 \$75,366 \$78,381 \$81,51 \$90,000 \$93,600 \$97,344 \$101,238 \$105,287 \$109,49 \$24,300 \$25,272 \$26,283 \$27,334 \$28,428 \$29,56 \$69,303 \$72,075 \$74,958 \$77,956 \$81,075 \$84,31 \$2,128 \$2,213 \$2,302 \$2,394 \$2,489 \$2,489	\$545,454	\$567,272	\$589,963	\$613,562	\$638,104	\$663,628
\$4,150 \$4,316 \$4,489 \$4,668 \$4,855 \$5,04 \$6,350 \$6,604 \$6,868 \$7,143 \$7,429 \$7,72 \$1,000 \$1,040 \$1,082 \$1,125 \$1,170 \$1,21 \$67,000 \$69,680 \$72,467 \$75,366 \$78,381 \$81,51 \$90,000 \$93,600 \$97,344 \$101,238 \$105,287 \$109,49 \$24,300 \$25,272 \$26,283 \$27,334 \$28,428 \$29,56 \$69,303 \$72,075 \$74,958 \$77,956 \$81,075 \$84,31 \$2,588				. ,		\$1,383
\$6,350 \$6,604 \$6,868 \$7,143 \$7,429 \$7,722 \$1,000 \$1,040 \$1,082 \$1,125 \$1,170 \$1,21 \$67,000 \$69,680 \$72,467 \$75,366 \$78,381 \$81,51 \$90,000 \$93,600 \$97,344 \$101,238 \$105,287 \$109,49 \$24,300 \$25,272 \$26,283 \$27,334 \$28,428 \$29,56 \$69,303 \$72,075 \$74,958 \$77,956 \$81,075 \$84,31 \$2,128 \$2,213 \$2,302 \$2,394 \$2,489 \$2,489	\$2,640	\$2,746	\$2,855	\$2,970	\$3,088	\$3,212
\$1,000 \$1,040 \$1,082 \$1,125 \$1,170 \$1,21 \$67,000 \$69,680 \$72,467 \$75,366 \$78,381 \$81,51 \$90,000 \$93,600 \$97,344 \$101,238 \$105,287 \$109,49 \$24,300 \$25,272 \$26,283 \$27,334 \$28,428 \$29,56 \$69,303 \$72,075 \$74,958 \$77,956 \$81,075 \$84,31 \$2,128 \$2,213 \$2,302 \$2,394 \$2,489 \$2,58	\$4,150	\$4,316	\$4,489	\$4,668	\$4,855	\$5,049
\$67,000 \$69,680 \$72,467 \$75,366 \$78,381 \$81,51 \$90,000 \$93,600 \$97,344 \$101,238 \$105,287 \$109,49 \$24,300 \$25,272 \$26,283 \$27,334 \$28,428 \$29,56 \$69,303 \$72,075 \$74,958 \$77,956 \$81,075 \$84,31 \$2,128 \$2,213 \$2,302 \$2,394 \$2,489 \$2,58						\$7,726
\$90,000 \$93,600 \$97,344 \$101,238 \$105,287 \$109,49 \$24,300 \$25,272 \$26,283 \$27,334 \$28,428 \$29,56 \$69,303 \$72,075 \$74,958 \$77,956 \$81,075 \$84,31 \$2,128 \$2,213 \$2,302 \$2,394 \$2,489 \$2,58	\$1,000	\$1,040	\$1,082	\$1,125	\$1,170	\$1,217
\$24,300 \$25,272 \$26,283 \$27,334 \$28,428 \$29,56 \$69,303 \$72,075 \$74,958 \$77,956 \$81,075 \$84,31 \$2,128 \$2,213 \$2,302 \$2,394 \$2,489 \$2,489	\$67,000	\$69,680	\$72,467	\$75,366	\$78,381	\$81,516
\$69,303 \$72,075 \$74,958 \$77,956 \$81,075 \$84,31 \$2,128 \$2,213 \$2,302 \$2,394 \$2,489 \$2,58	\$90,000	\$93,600	\$97,344	\$101,238	\$105,287	\$109,499
\$2,128 \$2,213 \$2,302 \$2,394 \$2,489 \$2,58	\$24,300	\$25,272	\$26,283	\$27,334	\$28,428	\$29,565
			\$74,958	\$77,956		\$84,318
	\$2,128	\$2,213	\$2,302	\$2,394	\$2,489	\$2,589
\$20,275 \$21,086 \$21,929 \$22,807 \$23,719 \$24,66	\$20,275	\$21,086	\$21,929	\$22,807	\$23,719	\$24,668
\$11,170 \$11,617 \$12,081 \$12,565 \$13,067 \$13,59	\$11,170	\$11,617	\$12,081	\$12,565	\$13,067	\$13,590
\$4,647 \$4,833 \$5,026 \$5,227 \$5,436 \$5,65	\$4,647	\$4,833	\$5,026	\$5,227	\$5,436	\$5,654
\$6,400 \$6,656 \$6,922 \$7,199 \$7,487 \$7,78	\$6,400	\$6,656	\$6,922	\$7,199	\$7,487	\$7,787
\$75,160 \$78,166 \$81,293 \$84,545 \$87,927 \$91,44	\$75,160	\$78,166	\$81,293	\$84,545	\$87,927	\$91,444
\$1,500 \$1,560 \$1,622 \$1,687 \$1,755 \$1,82	\$1,500	\$1,560	\$1,622	\$1,687	\$1,755	\$1,825
\$3,723 \$3,872 \$4,027 \$4,188 \$4,355 \$4,53	\$3,723	\$3,872	\$4,027	\$4,188	\$4,355	\$4,530
\$31,500 \$32,760 \$34,070 \$35,433 \$36,851 \$38,32	\$31,500	\$32,760	\$34,070	\$35,433	\$36,851	\$38,325
\$60 \$62 \$65 \$67 \$70 \$7	\$60	\$62	\$65	\$67	\$70	\$73
\$1,830 \$1,903 \$1,979 \$2,059 \$2,141 \$2,22		ć4 003	ć4 070	ć2.050	40.444	40.000

Cost Recovery Detail

		Assumed Annual	Base Year	1 Year Forecast	2 Year Forecast	3 Year Forecast	4 Year Forecast	5 Year Forecast
Account	Description	Inflation	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27
7420	Supplies	4.0%	\$9,900	\$10,296	\$10,708	\$11,136	\$11,582	\$12,045
7430	Bingo Supplies	4.0%	\$3,600	\$3,744	\$3,894	\$4,050	\$4,211	\$4,380
7440	Sporting Goods	4.0%	\$6,000	\$6,240	\$6,490	\$6,749	\$7,019	\$7,300
7450	Arts and Craft Supplies	4.0%	\$3,375	\$3,510	\$3,650	\$3,796	\$3,948	\$4,106
7460	Training Supplies	4.0%	\$1,800	\$1,872	\$1,947	\$2,025	\$2,106	\$2,190
7500	Small Tools	4.0%	\$6,000	\$6,240	\$6,490	\$6,749	\$7,019	\$7,300
7510	Safety Supplies	4.0%	\$2,550	\$2,652	\$2,758	\$2,868	\$2,983	\$3,102
7610	Uniform Allowance	4.0%	\$11,070	\$11,513	\$11,973	\$12,452	\$12,950	\$13,468
7620	Safety Clothing	4.0%	\$4,764	\$4,955	\$5,153	\$5,359	\$5,573	\$5,796
7700	Transportation and Travel	4.0%	\$1,500	\$1,560	\$1,622	\$1,687	\$1,755	\$1,825
7710	Conference&Seminar Staff	4.0%	\$24,896	\$25,892	\$26,928	\$28,005	\$29,125	\$30,290
7715	Conference&Seminar Board	4.0%	\$4,450	\$4,628	\$4,813	\$5,006	\$5,206	\$5,414
7720	Conference&Seminar Travel Exp	4.0%	\$14,718	\$15,307	\$15,919	\$16,556	\$17,218	\$17,907
7725	Out of Town Travel Board	4.0%	\$2,420	\$2,517	\$2,617	\$2,722	\$2,831	\$2,944
7730	Private Vehicle Mileage	4.0%	\$2,392	\$2,488	\$2,587	\$2,691	\$2,798	\$2,910
7750	Buses/Excursions	4.0%	\$17,400	\$18,096	\$18,820	\$19,573	\$20,356	\$21,170
7810	Utilities - Gas	4.0%	\$30,414	\$31,631	\$32,896	\$34,212	\$35,580	\$37,003
7820	Utilities - Water	4.0%	\$899,999	\$935,999	\$973,439	\$1,012,376	\$1,052,872	\$1,094,986
7830	Utilities - Electric	4.0%	\$190,000	\$197,600	\$205,504	\$213,724	\$222,273	\$231,164
7840	Airport Assessment Exp	4.0%	\$14,000	\$14,560	\$15,142	\$15,748	\$16,378	\$17,033
7910	Awards and Certificates	4.0%	\$15,406	\$16,022	\$16,663	\$17,330	\$18,023	\$18,744
7920	Meals for Staff Training	4.0%	\$3,500	\$3,640	\$3,786	\$3,937	\$4,095	\$4,258
7930	Employee Morale	4.0%	\$3,000	\$3,120	\$3,245	\$3,375	\$3,510	\$3,650
7950	COP Debt - PV Fields	0.0%	\$223,760	\$223,760	\$223,760	\$223,760	\$223,760	\$223,760
7970	Reserve Vehicle Fleet	4.0%	\$0	\$0	\$0	\$0	\$0	\$0
7971	Reserve Computer Fleet	4.0%	\$0	\$0	\$0	\$0	\$0	\$0
7973	Reserve Dry Period	4.0%	\$36,645	\$38,111	\$39,635	\$41,221	\$42,869	\$44,584
7975	Reserve Repair/Oper/Admin	4.0%	\$65,000	\$67,600	\$70,304	\$73,116	\$76,041	\$79,082
8112	Admin Fee/CC Refund 2020	4.0%	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supp	plies - Fund 10		\$3,514,638	\$3,646,273	\$3,783,174	\$3,925,550	\$4,073,622	\$4,227,616
67xx - 84xx	Svcs & Supplies Fund 20	4.0%	\$1,118,687	\$1,163,434	\$1,209,972	\$1,258,371	\$1,308,706	\$1,361,054
Services and Supp	plies - Fund 20		\$1,118,687	\$1,163,434	\$1,209,972	\$1,258,371	\$1,308,706	\$1,361,054
Total - Services a	nd Supplies		\$4,633,325	\$4,809,708	\$4,993,146	\$5,183,921	\$5,382,327	\$5,588,670
Total Recurring E	expenses		\$9,452,534	\$9,679,791	\$9,919,824	\$10,307,666	\$10,711,023	\$11,130,513
Total necurning 2	, periodo		ψο, ιστήσο :	ψο,οιο,ισ1	ψο,ο1ο,ο1	¥10,007,000	<i>410)</i> , 11,020	V11,100,010
Capital								
8400	Capital	4.0%	\$658,880	\$685,235	\$712,645	\$741,150	\$770,796	\$801,628
8420	Equip/Facility Replacement	4.0%	\$35,000	\$36,400	\$37,856	\$39,370	\$40,945	\$42,583
Capital - Fund 10			\$693,880	\$721,635	\$750,501	\$780,521	\$811,741	\$844,211
Total Recurring F	expenses Plus Capital		\$10,146,414	\$10,401,426	\$10,670,324	\$11,088,187	\$11,522,764	\$11,974,724
Total Necurring E	Apenses rius Capitai		310,140,414	310,401,420	\$10,070,324	311,000,107	311,322,704	311,374,724

Cost Recovery Detail

		Assumed Annual	Base Year	1 Year Forecast	2 Year Forecast	3 Year Forecast	4 Year Forecast	5 Year Forecast
Accour	t Description	Inflation	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27

Over / (Under)

Over / (Under) Based on Recurring Expenditures Only
Revenue Total
Recurring Expense Total
Over / (Under)

Base Year FY 21/22	1 Year Forecast FY 22/23	2 Year Forecast FY 23/24	3 Year Forecast FY 24/25	4 Year Forecast FY 25/26	5 Year Forecast FY 26/27
\$9,540,908	\$9,723,385	\$9,909,873	\$10,100,463	\$10,295,248	\$10,494,324
\$9,452,534	\$9,679,791	\$9,919,824	\$10,307,666	\$10,711,023	\$11,130,513
\$88,374	\$43,594	(\$9,951)	(\$207,203)	(\$415,775)	(\$636,189)

Over / (Under) Based on Recurring and Capital Expenditures
Revenue Total
Recurring Expense Total
Over / (Under)

Base Year	1 Year Forecast	2 Year Forecast	3 Year Forecast	4 Year Forecast	5 Year Forecast
FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27
\$9,540,908	\$9,723,385	\$9,909,873	\$10,100,463	\$10,295,248	\$10,494,324
\$10,146,414	\$10,401,426	\$10,670,324	\$11,088,187	\$11,522,764	\$11,974,724
(\$605,506)	(\$678,041)	(\$760,451)	(\$987,724)	(\$1,227,516)	(\$1,480,400)

Cost Recovery Summary

Total Recurring Expenses

Total Recurring and Capital Expenses

	Assumed Annual
Description	Inflation (Approx.)
Revenue	
Taxes - Other	2.0%
Assessment Revenue	3.0%
User Fees and Charges	0.0%
Total Recurring Revenue	

al Recurring Revenue					
		Assumed Annual			
Account	Description	Inflation			
Expenses					
Personnel		4.0%			
Recurring Ser	vices and Supplies	4.0%			
al Recurring Ex	penses				
Capital - Peri	odic Expenditures	4.0%			

Base Year	1 Year Forecast	2 Year Forecast	3 Year Forecast	4 Year Forecast	5 Year Forecast
FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27
\$7,478,645	\$7,624,828	\$7,773,933	\$7,926,018	\$8,081,144	\$8,239,370
\$1,209,804	\$1,246,098	\$1,283,481	\$1,321,985	\$1,361,645	\$1,402,494
\$852,459	\$852,459	\$852,459	\$852,459	\$852,459	\$852,459
\$9,540,908	\$9,723,385	\$9,909,873	\$10,100,463	\$10,295,248	\$10,494,324

Base Year FY 21/22	1 Year Forecast FY 22/23	2 Year Forecast FY 23/24	3 Year Forecast FY 24/25	4 Year Forecast FY 25/26	5 Year Forecast FY 26/27
\$4,819,209	\$4,870,084	\$4,926,678	\$5,123,745	\$5,328,695	\$5,541,843
\$4,633,325	\$4,809,708	\$4,993,146	\$5,183,921	\$5,382,327	\$5,588,670
\$9,452,534	\$9,679,791	\$9,919,824	\$10,307,666	\$10,711,023	\$11,130,513
\$693,880	\$721,635	\$750,501	\$780,521	\$811,741	\$844,211
\$10,146,414	\$10,401,426	\$10,670,324	\$11,088,187	\$11,522,764	\$11,974,724

Over / (Under) Based on Recurring Expenditures Only
Revenue Total
Recurring Expense Total
Over / (Under)

Base Year	1 Year Forecast	2 Year Forecast	3 Year Forecast	4 Year Forecast	5 Year Forecast
FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27
\$9,540,908	\$9,723,385	\$9,909,873	\$10,100,463	\$10,295,248	\$10,494,324
\$9,452,534	\$9,679,791	\$9,919,824	\$10,307,666	\$10,711,023	\$11,130,513
\$88,374	\$43,594	(\$9,951)	(\$207,203)	(\$415,775)	(\$636,189)

Over / (Under) Based on Recurring and Capital Expenditures
Revenue Total
Recurring Expense Total
Over / (Under)

Base Year	1 Year Forecast	2 Year Forecast	3 Year Forecast	4 Year Forecast	5 Year Forecast
FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27
\$9,540,908	\$9,723,385	\$9,909,873	\$10,100,463	\$10,295,248	\$10,494,324
\$10,146,414	\$10,401,426	\$10,670,324	\$11,088,187	\$11,522,764	\$11,974,724
(\$605,506)	(\$678,041)	(\$760,451)	(\$987,724)	(\$1,227,516)	(\$1,480,400)